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During the Coordination Conference for Directors of Training at NIS, which lasted for three days, 19-21 June, the group of approximately 75 senior officers (including ambassadors, generals, admirals) was addressed by eleven distinguished government officials (see schedule appended).

In my judgment the outstanding presentations were those by Mr. Gaud and Major General DePuy. The remainder were essentially routine except for the somewhat emotional pitch by General Greene (substituting for General Wheeler) and the rather impassioned reactions of Governor Harriman to questions and comments. In effect, General Greene was highly critical of those in political positions who were forcing the military into a limited war which was putting Haiphong ("the life-blood of North Vietnam") off limits. He repeatedly and emotionally asked the audience, "Can you explain this to me - I can't explain it." On the other hand, Governor Harriman, appearing later the same morning, provided an analysis which was precisely the one to which General Greene had been objecting - the reasons for limiting the war - and made some comments about the lack of understanding of some military leaders. This naturally aroused much interest in the audience.

Among the comments which Governor Harriman made was one to the effect that Kosygin - to his personal knowledge - was interested in bringing peace to Vietnam. In response to a question from one of the ambassadors present - a question directed to the fact that some analysts feel that the Soviets would prefer - on balance - to perpetuate the war in Vietnam - Governor Harriman exploded. He clearly (in my judgment) associated the question with the "military" viewpoint (I believe unfairly) and proceeded to belabor the ambassador with the comment that, "I hope I can get this through your thick skull." In addition, Governor Harriman had commented that he thought the Findley amendment to a foreign military aid bill in the Congress had been mistaken in judgment. A bit later, at the bar at Fort Myer, preceding lunch, one of the DOD faculty members of NIS approached

Governor Harriman and commented that he, as a military representative, thought the Findley amendment to be a good move. Harriman again exploded - asked the man his name - and commented that, "People like you are not good for this country." It was reported that he was still steaming when he left Fort Myer. This Greene - Harriman confrontation - although not a personal one - was undoubtedly the most revealing aspect of the conference.